

ARTICLE ON
**LOGISTICS TOMORROW – MOVE
NATION: TRANSFORMING
INDIA’S SUPPLY CHAIN AND
LOGISTICS ECOSYSTEM**



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The Grand, New Delhi



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LOGISTICS TOMORROW – MOVE NATION: TRANSFORMING INDIA’S SUPPLY CHAIN AND LOGISTICS ECOSYSTEM

CII Institute of Logistics (CII IL) organized the “Logistics Tomorrow – Move Nation” Conference on Friday, 24th April at The Grand, New Delhi.

The conference focused on key themes including Intelligent and Digital Ecosystems, Resilient and Green Infrastructure – Multimodal, Future-Ready Networks, and Reimagining Logistics Business Models – Collaboration, Capacity, and Competitiveness to address India’s evolving logistics needs. The sessions covered practical approaches to integrating policy with execution, enhancing infrastructure efficiency, and leveraging collaborative models to improve cost, service, and sustainability outcomes. Discussions also emphasized bridging gaps between planning and on-ground implementation, while aligning industry practices with emerging supply chain trends.

The conference witnessed strong participation, with over 200 national leaders and 25+ speakers representing diverse industries. Each session featured a context-setting presentation by panellists, enabling focused and outcome-driven discussions. During the inaugural session, a report titled *“Agentic AI Enabled Market Intelligence across Supply Chain & Logistics”* was also released.



(L-R))Mr. Anil Syal, President, Safexpress, **Mr. Abhishek Prakash**, Chief Executive Officer Beumer India, **Mr. Rajat Kumar Saini**, Chief Executive Officer & Managing Director National Industrial Corridor Development Corporation Ltd – NICDC, & Chairman, NICDC Logistics Data Services (NLDS), **Mr. Vinit Majgaonkar**, Chairman – CII IL -Solution De Technology Automation and Robotics-STAR -Forum, hairman& Managing Director, Armstrong Dematic, **Dr K Ganesh**,Member CII National Committee on Logistics& Partner, McKinsey & Company, **Dr Bhanumathi**, Chief Operating Officer, CII Institute of Logistics.

During the inaugural address, Mr. Rajat Kumar Saini, Chief Executive Officer & Managing Director, National Industrial Corridor Development Corporation (NICDC) and Chairman, NICDC Logistics Data Services Limited (NLDSL), highlighted the pivotal role of government institutions in shaping India's logistics ecosystem through integrated infrastructure development, data-driven platforms, and policy-led transformation. He emphasized that evolving geopolitical dynamics, shifting consumption patterns, and increasing supply chain complexities are redefining global logistics, with India emerging as a central node in reconfigured supply networks. Drawing comparisons between past and present consumption trends, he noted that growing scale and demand are placing pressure on existing systems, leading to bottlenecks that require system-level interventions. He further underscored the importance of policy initiatives while urging stakeholders to align execution with long-term national logistics priorities.



The session also highlighted emerging themes shaping the future of logistics, including Agentic AI-led autonomous operations, digital and physical convergence, and the reconfiguration of global supply chains toward India-centric networks. It emphasized the growing role of AI-driven control towers and agent-based execution in enabling faster, more transparent, and simulation-led decision-making. The discussion noted that while adoption of GenAI is increasing, the real value lies in translating these capabilities into measurable outcomes. Changing consumer priorities—from speed to cost and transparency—were also identified as key drivers of transformation. Concluding insights reinforced the need to move from fragmented approaches to integrated, high-throughput, and resilient logistics systems capable of delivering globally benchmarked performance.



(L-R) Mr. Manish Parmar, Vice President-Supply Chain, Process Excellence & ESG Sustainability, Country Delight, **Mr. Sriram Ramnarayan**, Chief Business Officer, Freight Tiger, **Mr. Pawan Gupta**, Chief Purchasing Officer, Ashok Leyland, **Mr. Dheeraj Madan**, Head - Supply Chain Management, Snapdeal, **Mr. Mohit Jauhari**, Head- Supply Chain Management, Shriram Pistons & Rings Ltd, **Mr. Vinit Majaonkar**, Chairman – CII IL -Solution De Technology Automation and Robotics-STAR -Forum, Chairman & Managing Director, Armstrong Dematic

Session 1: Intelligent and Digital Logistics Ecosystems highlighted the shift from policy-led digitalisation to real, on-ground impact across the logistics ecosystem. The discussion focused on industry examples that brought forward the contrast between large-scale outbound logistics and high-frequency micro-delivery models, emphasizing that while control towers are widely adopted, their true effectiveness lies in real-time visibility and autonomous exception management. The session also examined AI in demand forecasting, showcasing practical use cases where contextual data such as weather, consumption patterns, and market cycles have driven measurable improvements. Looking ahead, the emergence of AI agents and autonomous workflows signalled the next phase of transformation, reinforcing that the true competitive advantage lies not just in adopting technology, but in effectively integrating and scaling it within logistics operations.



(L-R) **Mr. Pankaj Kumar Patodi**, Head-Supply Chain, Godfrey Phillips India Limited, **Mr. Shaik Asad Parwez**, Head – Logistics & Warehousing, V-Guard Industries Limited, **Mr. Manoj Tripathi**, Chief Executive Officer, TCI Supply Chain Solutions, **Mr. Yogesh Aphale**, Head Supply Chain Planning, Aditya Birla Fashion and Retail, **Ms. Aanchal Kaul**, Head Leasing - North & East India, Horizon Industrial Parks, **Mr. Anubhav Kumar**, Head -Strategy & Govt. Policy, Boeing India & Southeast Asia.

Session 2: Resilient and Green Infrastructure – Multimodal, Future-Ready Networks highlighted the need for infrastructure that is not only expanded, but also smarter and resilient to evolving supply chain disruptions. The discussion focused on aligning multimodal infrastructure planning with PM GatiShakti and corridor-based development to support manufacturing and exports. Key insights emphasized the growing importance of green logistics through EV enablement, alternative fuels, renewable-powered warehousing, and efficiency-led decarbonization. The session also addressed supply chain resilience, exploring how infrastructure must respond to climate risks, geopolitical shifts, and demand volatility, alongside improving cargo visibility and performance measurement through initiatives such as LDB. Industry perspectives highlighted critical gaps across first mile, line haul, and last mile connectivity, raising important questions on whether infrastructure alone can address inefficiencies without parallel operational transformation.



(L-R) Mr. Gopi Krishnan, Senior Knowledge Expert-Supply Chain, McKinsey and Company, **Mr. Neeraj Sachdev**, President and Chief Procurement officer CPO, Uno Minda Group, **Mr. Hitesh Madan**, Associate Vice President & Head -Supply Chain Management, Daikin Airconditioning India Pvt. Ltd., **Mr. Ajay Sharma**, President Supply Chain Management, Usha International, **Mr. Ankit Singhai**, Head Procurement - Services & Indirect Materials, Nestle India, **Mr. Anirban Sanyal**, Head -Supply Chain & National Logistics, Century Plyboards.

Session 3: Reimagining Logistics Business Models – Collaboration, Capacity and Competitiveness focused on the transition from point services to integrated, end-to-end logistics offerings across warehousing, cold chain, and value-added services, while emphasizing collaborative models to improve utilization and reduce costs. Industry perspectives underscored the importance of aligning procurement with logistics network design, leveraging vendor parks, milk-run models, and hybrid fulfilment strategies to drive efficiency and responsiveness. The session also highlighted the role of logistics in strengthening export competitiveness through improved port connectivity, cold chain infrastructure, and faster documentation processes. Urban freight and last-mile challenges were addressed through partnerships with local providers to balance reach, speed, and cost.
